# YMCA OF THE FOX CITIES AND ITS AFFILIATE CONSOLIDATED FINANCIAL STATEMENTS YEARS ENDED DECEMBER 31, 2024 AND 2023



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## **INDEPENDENT AUDITORS' REPORT**

Board of Directors YMCA of the Fox Cities and its Affiliate Appleton, Wisconsin

## **Report on the Audit of the Financial Statements**

## Opinion

We have audited the accompanying consolidated financial statements of YMCA of the Fox Cities and its Affiliate, which comprise the consolidated statements of financial position as of December 31, 2024 and 2023, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of YMCA of the Fox Cities and its Affiliate as of December 31, 2024 and 2023, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

## **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of YMCA of the Fox Cities and its Affiliate and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about YMCA of the Fox Cities and its Affiliate's ability to continue as a going concern for one year after the date the consolidated financial statements are available to be issued.

## Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of YMCA of the Fox Cities and its Affiliate's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about YMCA of the Fox Cities and its Affiliate's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Clifton Larson Allen LLP

CliftonLarsonAllen LLP

Sheboygan, Wisconsin February 6, 2025

## YMCA OF THE FOX CITIES AND ITS AFFILIATE CONSOLIDATED STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2024 AND 2023

ASSETS	 2024	 2023
ASSETS		
CURRENT ASSETS		
Cash and Cash Equivalents	\$ 5,318,599	\$ 3,542,396
Certificates of Deposit	2,644,383	2,517,781
Accounts Receivable	567,091	673,643
Grants Receivable	113,728 125,524	340,442
Pledges Receivable, Net Prepaid Expenses and Supplies	289,903	170,009 261,652
Total Current Assets	 9,059,228	 7,505,923
	0,000,220	1,000,020
PROPERTY AND EQUIPMENT, NET	48,001,670	49,531,109
INVESTMENTS	15,665,972	14,056,925
<b>OTHER ASSETS</b> Right-of-Use Assets - Operating, Net Other Total Other Assets	 71,546 5,377 76,923	 99,479 10,175 109,654
Total Assets	\$ 72,803,793	\$ 71,203,611

## YMCA OF THE FOX CITIES AND ITS AFFILIATE CONSOLIDATED STATEMENTS OF FINANCIAL POSITION (CONTINUED) DECEMBER 31, 2024 AND 2023

	2024	2023
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts Payable	\$ 786,589	\$ 696,205
Current Maturities of Long-Term Debt	247,249	255,984
Accrued Liabilities	880,832	661,205
Deferred Revenue	1,081,645	1,033,573
Current Lease Liability - Operating	29,038	27,935
Total Current Liabilities	3,025,353	2,674,902
LONG-TERM LIABILITIES		
Long-Term Lease Liability - Operating	42.508	71,544
Long-Term Debt, Less Current Maturities Above	6,039,177	6,290,527
Total Liabilities	9,107,038	9,036,973
NET ASSETS		
Without Donor Restrictions:		
Net Investment in Property and Equipment	41,720,621	42,994,773
Board Designated for Endowment:		
Appleton YMCA Endowment Trust	6,200,652	5,353,419
Neenah - Menasha YMCA Endowment Trust	5,107,346	4,676,675
Undesignated	5,456,098	4,372,097
Total Net Assets Without Donor Restrictions	58,484,717	57,396,964
With Donor Restrictions	5,212,038	4,769,674
Total Net Assets	63,696,755	62,166,638
Total Liabilities and Net Assets	\$ 72,803,793	\$ 71,203,611

## YMCA OF THE FOX CITIES AND ITS AFFILIATE CONSOLIDATED STATEMENTS OF ACTIVITIES YEARS ENDED DECEMBER 31, 2024 AND 2023

	2024		2023			
	Without Donor	With Donor		Without Donor	With Donor	
	Restrictions	Restrictions	Total	Restrictions	Restrictions	Total
REVENUES, GAINS, AND PUBLIC						
SUPPORT						
Contributions of Financial Assets	\$ 1,844,749	\$ 718,982	\$ 2,563,731	\$ 1,438,175	\$ 190,709	\$ 1,628,884
United Way	570,671	-	570,671	596,376	-	596,376
Grants	189,635	1,059,636	1,249,271	291,138	1,837,276	2,128,414
Fundraising, Net of Expenses	254,109	-	254,109	286,861	-	286,861
Net Assets Released from						
Restrictions	1,815,879	(1,815,879)	-	3,304,717	(3,304,717)	-
Program Fees	17,867,431	-	17,867,431	15,739,647	-	15,739,647
Membership	10,967,960	-	10,967,960	9,408,638	-	9,408,638
Net Investment Income	1,369,682	479,625	1,849,307	1,405,239	530,251	1,935,490
Other	997,758	-	997,758	868,956	-	868,956
Total Revenues, Gains, and			· · · · · · · · · · · · · · · · · · ·			
Public Support	35,877,874	442,364	36,320,238	33,339,747	(746,481)	32,593,266
EXPENSES						
Program Services	28,972,890	-	28,972,890	27,774,763	-	27,774,763
Management and General	5,284,627	-	5,284,627	4,563,229	-	4,563,229
Fundraising	532,604	-	532,604	477,099	-	477,099
Total Expenses	34,790,121		34,790,121	32,815,091	-	32,815,091
CHANGE IN NET ASSETS	1,087,753	442,364	1,530,117	524,656	(746,481)	(221,825)
Net Assets - Beginning of Year	57,396,964	4,769,674	62,166,638	56,872,308	5,516,155	62,388,463
NET ASSETS - END OF YEAR	\$ 58,484,717	\$ 5,212,038	\$ 63,696,755	\$ 57,396,964	\$ 4,769,674	\$ 62,166,638

See accompanying Notes to Consolidated Financial Statements.

## YMCA OF THE FOX CITIES AND ITS AFFILIATE CONSOLIDATED STATEMENTS OF FUNCTIONAL EXPENSES YEARS ENDED DECEMBER 31, 2024 AND 2023

		20	24			20	23	
		Management				Management		
	Program	and General	Fundraising	Total	Program	and General	Fundraising	Total
Wages and Benefits	\$ 18,994,248	\$ 2,931,898	\$ 463,549	\$ 22,389,695	\$ 18,113,291	\$ 2,465,297	\$ 392,744	\$ 20,971,332
Program Supplies	850,921	-	-	850,921	782,872	-	-	782,872
Food and Related Supplies	305,041	-	-	305,041	297,390	-	-	297,390
Supplies	488,625	4,872	19,399	512,896	472,392	4,427	23,063	499,882
Marketing and Postage	102,556	34,185	34,185	170,926	100,771	33,590	33,590	167,951
Training	51,175	65,940	3,519	120,634	66,205	129,416	8,941	204,562
Telephone	46,437	16,178	1,269	63,884	75,727	10,673	1,933	88,333
Occupancy	1,818,123	38,613	2,042	1,858,778	1,791,548	37,839	2,001	1,831,388
Repairs and Maintenance	1,698,763	4,214	223	1,703,200	1,647,907	5,582	295	1,653,784
Equipment	295,738	164,326	904	460,968	262,627	162,631	1,013	426,271
Contract Services	633,344	1,418,003	-	2,051,347	654,297	1,204,878	-	1,859,175
Insurance	111,658	3,672	-	115,330	96,828	3,541	-	100,369
Transportation	176,443	12,192	400	189,035	173,721	13,152	534	187,407
National Support	-	439,390	-	439,390	-	342,598	-	342,598
Miscellaneous	324,694	80,818	5,344	410,856	369,758	71,591	11,454	452,803
Depreciation and Amortization	3,075,124	70,326	1,770	3,147,220	2,869,429	78,014	1,531	2,948,974
Special Events	-	-	61,502	61,502	-	-	54,996	54,996
Total Expenses by Function	28,972,890	5,284,627	594,106	34,851,623	27,774,763	4,563,229	532,095	32,870,087
Less: Expenses Included with Revenues on the Consolidated Statements of Activities: Special Events			(61,502)	(61,502)			(54,996)	(54,996)
Total Expenses Included in the Expenses Section on the Consolidated Statements of Activities	<u>\$ 28,972,890</u>	<u>\$ 5,284,627</u>	<u>\$ 532,604</u>	<u>\$ 34,790,121</u>	<u>\$ 27,774,763</u>	<u>\$ 4,563,229</u>	<u>\$ 477,099</u>	<u>\$ 32,815,091</u>

See accompanying Notes to Consolidated Financial Statements.

## YMCA OF THE FOX CITIES AND ITS AFFILIATE CONSOLIDATED STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2024 AND 2023

CASH FLOWS FROM OPERATING ACTIVITIES   Change in Net Assets \$ 1,530,117 \$ (221,825)   Adjustments to Reconcile Change in Net Assets to Net 3,147,220 2,948,974   Gain on Sale of Property and Equipment (3,389) (88,131)   Net Realized and Unrealized Gains on Investments (1,300,231) (1,490,094)   (Increase) Decrease in Assets: 106,552 301,202   Grants Receivable 206,714 (82,195)   Net Receivable 24,485 105,212   Prepaid Expenses and Supplies (28,251) (32,092)   Increase (Decrease) In Liabilities: 48,072 (42,129)   Accounts Payable 48,072 (42,129)   Deferend Revenue 48,072 (21,084)   Net Cash Provided by Operating Activities 3,932,060 1,576,536   CASH FLOWS FROM INVESTING ACTIVITIES (1,519,449) (2,305,840)   Purchases of Property and Equipment 49,095 123,114   Purchases of Investments (98,024) (497,377)   Proceeds from Sale of Investments (98,024) (497,377)   Purchases of Investments (280,085) (286,489)   Net Cash Used b		2024	2023
Adjustments to Reconcile Change in Net Assets to Net   Cash Provided by Operating Activities:   Depreciation and Amortization 3,147,220 2,948,974   Gain on Sale of Property and Equipment (3,389) (88,131)   Net Realized and Unrealized Gains on Investments (1,300,231) (1,490,094)   (Increase) Decrease in Assets: 106,552 301,202   Grants Receivable 226,714 (82,195)   Prepaid Expenses and Supplies (28,251) (32,092)   Increase (Decrease) in Liabilities: (28,251) (32,092)   Increase (Decrease) in Liabilities: (48,856) (39,470)   Accounts Payable (48,856) (39,470)   Account Payable (48,856) (39,470)   Accourd Liabilities: 3,932,060 1,576,536   CASH FLOWS FROM INVESTING ACTIVITIES 2117,084 Net Cash Provided by Operating Activities 3,932,060 1,576,536   CASH FLOWS FROM INVESTING ACTIVITIES 998,024) (497,377) 123,114   Purchases of Investments (998,024) (497,377) 146,417,455)   CASH FLOWS FROM FINANCING ACTIVITIES 1,905,772) (4,641,755) 146,427,370 146,427,37			
Cash Provided by Operating Activities: Depreciation and Amortization3,147,2202,948,974Depreciation and Amortization3,347,2202,948,974Gain on Sale of Property and Equipment(3,389)(68,131)Net Realized and Unrealized Gains on Investments(1,300,231)(1,490,094)(Increase) Decrease in Assets:106,552301,202Accounts Receivable106,552301,202Grants Receivable226,714(82,195)Pledges Receivable34,485105,212Prepaid Expenses and Supplies(28,251)(32,092)Increase (Decrease) in Liabilities:(48,856)(39,470)Accounts Payable(48,856)(39,470)Accounts Payable219,627(42,129)Deferred Revenue48,072217,084Net Cash Provided by Operating Activities3,932,0601,576,536CASH FLOWS FROM INVESTING ACTIVITIESPurchase of Property and Equipment(1,519,449)(2,305,840)Proceeds from Sale of Property and Equipment(1,26,602)(2,517,781)Purchases of Certificates of Deposit(126,602)(2,517,781)Purchases of Investments(699,202)(497,377)Proceeds from Sale of Investments(280,085)(189,745)CASH FLOWS FROM FINANCING ACTIVITIES(250,085)(189,745)Contributions Restricted for Capital Campaign10,000108,744Payments on Long-Term Debt(260,085)(298,489)Net Cash Used by Financing Activities(250,085)(189,745)NET INCREASE (DECREASE) IN CA	•	\$ 1,530,117	\$ (221,825)
Depreciation and Amortization   3,147,220   2,948,974     Gain on Sale of Property and Equipment   (3,389)   (88,131)     Net Realized and Unrealized Gains on Investments   (1,300,231)   (1,490,094)     (Increase) Decrease in Assets:   (26,552   301,202     Grants Receivable   226,714   (82,195)     Pledges Receivable   34,485   105,212     Prepaid Expenses and Supplies   (28,251)   (32,092)     Increase (Decrease) in Liabilities:   (28,251)   (32,092)     Accounts Payable   (48,856)   (39,470)     Accounts Payable   (48,856)   (39,470)     Accounts Payable   (48,856)   (39,470)     Accounts Payable   (48,072   217,084     Net Cash Provided by Operating Activities   3932,060   1,576,536     CASH FLOWS FROM INVESTING ACTIVITIES   Purchase of Property and Equipment   (1,519,449)   (2,305,840)     Proceeds from Sale of Investments   (689,208   556,129   123,114     Purchases of Certificates of Deposit   (126,602)   (2,517,781)     Purchases of Investments   (689,208			
Gain on Sale of Property and Equipment   (3,389)   (88,131)     Net Realized and Unrealized Gains on Investments   (1,300,231)   (1,490,094)     (Increase) Decrease in Assets:   106,552   301,202     Grants Receivable   106,552   301,202     Grants Receivable   226,714   (82,195)     Pledges Receivable   34,445   105,212     Prepaid Expenses and Supplies   (28,251)   (32,092)     Increase (Decrease) in Liabilities:   (48,856)   (39,470)     Accounts Payable   (48,072   217,084     Net Cash Provided by Operating Activities   (1,519,449)   (2,305,840)     Proceeds from Sale of Property and Equipment   (1,516,602)   (2,517,761)		0 4 4 7 000	0.040.074
Net Realized and Unrealized Gains on Investments(1,300,231)(1,490,094)(Increase) Decrease in Assets:106,552301,202Accounts Receivable226,714(82,195)Pledges Receivable248,251)(32,092)Increase (Decrease) in Liabilities:(48,856)(39,470)Accounts Payable(48,856)(39,470)Accounts Payable(48,856)(39,470)Accounts Payable(48,856)(39,470)Account Liabilities219,627(42,129)Deferred Revenue48,072217,084Net Cash Provided by Operating Activities3,932,0601,576,536CASH FLOWS FROM INVESTING ACTIVITIESPurchase of Property and Equipment(1,519,449)(2,305,840)Purchase of Property and Equipment(1,26,602)(2,517,781)Purchases of Investments689,208556,129Net Cash Used by Investing Activities(1,905,772)(4,641,755)CASH FLOWS FROM FINANCING ACTIVITIES(1,905,772)(4,641,755)CASH FLOWS FROM FINANCING ACTIVITIES(260,085)(298,489)Net Cash Used by Financing Activities(260,085)(298,489)Net Cash Used by Financing Activities(250,085)(189,745)NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS1,776,203(3,254,964)Cash and Cash Equivalents - Beginning of Year3,542,3966,797,360CASH AND CASH EQUIVALENTS - END OF YEAR\$ 5,318,599\$ 3,542,396SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION\$ 1,89,843\$ 85,978Cash Paid for	•		
(Increase) Decrease in Assets:Accounts Receivable106,552301,202Grants Receivable226,714(82,195)Pledges Receivable34,485105,212Prepaid Expenses and Supplies(28,251)(32,092)Increase (Decrease) in Liabilities:(48,856)(39,470)Accounts Payable(48,856)(39,470)Accounts Payable(48,9072217,084Purchase of Property and Equipment(1,519,449)(2,305,840)Proceeds from Sale of Property and Equipment(126,602)(2,517,781)Purchases of Certificates of Deposit(126,602)(2,517,781)Purchases of Investments689,208556,129Net Cash Used by Investing Activities(1,905,772)(4,641,755)CASH FLOWS FROM FINANCING ACTIVITIES(260,085)(298,489)Net Cash Used by Financing Activitie		• •	· · ·
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SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION   Cash Paid for Interest   SUPPLEMENTAL DISCLOSURE OF NONCASH INVESTING   AND FINANCING ACTIVITIES	Cash and Cash Equivalents - Beginning of Year	3,542,396	6,797,360
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SUPPLEMENTAL DISCLOSURE OF NONCASH INVESTING AND FINANCING ACTIVITIES			
AND FINANCING ACTIVITIES	Cash Paid for Interest	\$ 189,843	\$ 85,978
		\$ 189,923	\$ 50,683

See accompanying Notes to Consolidated Financial Statements.

## NOTE 1 PRINCIPAL ACTIVITY

YMCA of the Fox Cities (the Organization) is a nonprofit charitable association dedicated to building healthy spirit, mind, and body. Part of a worldwide movement, it puts Christian principles into practice through programs that promote good health, strong families, youth leadership, community development, and international understanding. The Organization is open to men, women, and children of all ages, incomes, abilities, races, and religions. It operates its programs in eight locations and is available to residents of the Fox Cities, Wisconsin metropolitan area.

## NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## Principles of Consolidation

The accompanying consolidated financial statements include the accounts of the Organization and its affiliate, the Appleton YMCA Endowment Trust (the Affiliate). The Affiliate is a nonprofit organization controlled by the Organization. Its sole purpose is the support of the Organization. The fiscal year-end of the Affiliate is June 30; however, balances as of December 31 have been used in the consolidation. Significant intercompany accounts and transactions have been eliminated.

## Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Cash and Cash Equivalents

The Organization and the Affiliate define cash and cash equivalents as highly liquid, shortterm investments with a maturity, at the date of acquisition, of three months or less. Excluded from this definition are cash equivalents held for long-term purposes in investments.

#### **Certificates of Deposit**

Certificates of deposit totaling \$2,644,383 and \$2,517,781 at December 31, 2024 and 2023, respectively, are included in the accompanying consolidated statements of financial position. The certificates bear interest at 4.33% to 4.95% and have maturities extending into 2025, with penalties for early withdrawal. Any penalties for early withdrawal would not have a material effect on the consolidated financial statements.

## NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Pledges Receivable

Unconditional promises to give made to the Organization and the Affiliate are recorded in the year the pledge is made. Amounts that are expected to be collected within one year are recorded at their net realizable value. Pledges expected to be collected in future years are recorded at the present value of expected future cash flows. Discounts on those amounts are computed using interest rates applicable to the years in which the promises are received. Amortization of discounts is included in contributions revenue. An allowance for pledges receivable to give is determined based on experience.

#### Accounts Receivable

Accounts receivable are carried at the original invoice amount, less an allowance for credit losses. Management determines the allowance for credit losses by identifying troubled accounts and by using historical experience applied to an aging of accounts that is adjusted for reasonable expectations of future collection performance, net of estimated recoveries. The Organization periodically assesses its methodologies for estimating credit losses in consideration of actual experience, trends, and changes in the overall economic environment. Accounts receivable are written off when deemed uncollectible. Recoveries of accounts receivable previously written off are recorded when received.

Accounts receivable are considered past due if any portion of the receivable balance is outstanding for more than 60 days. Interest is not charged on past due accounts receivable.

#### Property and Equipment

Property and equipment are stated at cost, if purchased, or fair value at date of the gift, if donated. All acquisitions of property and equipment in excess of \$5,000 and all expenditures for improvements and betterments that materially prolong the estimated useful lives of assets are capitalized. Maintenance, repairs, and minor improvements are expensed as incurred. When assets are retired or otherwise disposed of, their costs and related accumulated depreciation are removed from the accounts and resulting gains or losses are included in income.

Property and equipment are depreciated using the straight-line method over their estimated useful lives. The principal depreciation rates are based upon the following estimated useful lives:

Land Improvements	15 Years
Buildings	10 to 30 Years
Equipment	3 to 7 Years

## NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Impairment of Long-Lived Assets

The Organization reviews long-lived assets for impairment whenever events or changes in circumstances indicate the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of carrying amount or the fair value less cost to sell.

## **Investments**

Investments are presented in the accompanying consolidated financial statements at fair value using methodologies described in Note 4 – Fair Value Measurements. Realized gains and losses on the sale of investments are reported based upon the specific identification method.

Investment income is reported in the accompanying consolidated statements of activities as revenue without or with donor restrictions based upon donor-imposed restrictions or governing law.

## Net Assets

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

*Net Assets Without Donor Restrictions* – Net assets available for use in general operation and not subject to donor (or certain grantor) restrictions.

*Net Assets With Donor Restrictions* – Net assets subject to donor- (or certain grantor-) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Gifts of long-lived assets and gifts of cash restricted for the acquisition of long-lived assets are recognized as revenue when the assets are placed in service. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

## NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## Tax-Exempt Status

The Organization and the Affiliate have received notification that they qualify as tax-exempt organizations under Section 501(c)(3) of the U.S. Internal Revenue Code and corresponding provisions of state law and accordingly, are not subject to federal or state income taxes.

## Taxes Collected and Remitted

The Organization presents taxes collected and remitted to governmental authorities on the net basis, excluding such amounts from revenue.

## Revenue Recognition

Contributions are recognized when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Conditional promises to give are not recognized until the conditions on which they depend have been substantially met.

All donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statements of activities as Net Assets Released from Restrictions.

A portion of the Organization's revenue is derived from cost-reimbursable federal and state contracts and grants, which are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Organization has incurred expenditures in compliance with specific contract or grant provisions. Amounts received prior to incurring qualifying expenditures, if any, are reported as deferred revenue in the consolidated statements of financial position. There was \$250,000 and \$-0- of funding available under grant agreements in place at December 31, 2024 and 2023, respectively, that has not been recognized because qualifying expenditures have not yet been incurred.

Program fees are recognized as revenue when the programs are held. Accounts receivable for program fees total \$78,691, \$109,267, and \$92,515 at December 31, 2024, 2023, and 2022, respectively. Unearned program fees, which totaled \$842,249, \$842,334, and \$705,935 at December 31, 2024, 2023, and 2022, respectively, are reflected as deferred revenue on the consolidated statements of financial position. Revenue from program fees is recognized over time and totaled \$17,867,431 and \$15,739,647 during the years ended December 31, 2024 and 2023, respectively.

Memberships are renewed monthly, quarterly, semi-annually, or annually and include multiple distinct performance obligations, including access to the Organization's facilities and discounts on program fees during the membership period.

## NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Revenue Recognition (Continued)**

Accounts receivable for memberships total \$152,907, \$136,522, and \$114,196 at December 31, 2024, 2023, and 2022, respectively. Unearned membership revenue, which totaled \$239,396, \$191,239, and \$110,554 at December 31, 2024, 2023, and 2022, respectively, is reflected as deferred revenue on the consolidated statements of financial position. Revenue from monthly, quarterly, semi-annual, and annual membership dues is recognized over time and totaled \$10,967,960 and \$9,408,638, during the years ended December 31, 2024 and 2023, respectively.

## Expense Allocation

The costs of providing the various programs and other activities have been summarized on a functional basis in the consolidated statements of activities. The consolidated statements of functional expenses present the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Certain categories of expenses are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. The Organization's natural expense categories are allocated on the basis of estimates of time and effort.

#### <u>Leases</u>

The Organization determines if an arrangement is a lease at inception. Operating leases are included in right-of-use (ROU) assets – operating and lease liability – operating, and finance leases are included in right-of-use (ROU) assets – financing and lease liability – financing in the consolidated statements of financial position.

ROU assets represent the Organization's right to use an underlying asset for the lease term, and lease liabilities represent the Organization's obligation to make lease payments arising from the lease. ROU assets and liabilities are recognized at commencement date based on the present value of lease payments over the lease term. Lease terms may include options to extend or terminate the lease when it is reasonably certain that the Organization will exercise that option. Lease expense for operating lease payments is recognized on a straight-line basis over the lease term. The Organization has elected to recognize payments for short-term leases with a lease term of 12 months or less as expense as incurred and these leases are not included as lease liabilities or right of use assets on the consolidated statements of financial position.

The individual lease contracts do not provide information about the discount rate implicit in the lease. Therefore, the Organization has elected to use a risk-free discount rate determined using a period comparable with that of the lease term for computing the present value of all lease liabilities.

The Organization has elected not to separate nonlease components from lease components and instead accounts for each separate lease component and the nonlease component as a single lease component.

## NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Subsequent Events

The Organization has evaluated subsequent events through February 6, 2025, the date the consolidated financial statements were available to be issued.

## NOTE 3 LIQUIDITY AND AVAILABILITY

The Organization regularly monitors liquidity required to meet its operating needs, liabilities, and other obligations as they become due. Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, comprise the following at December 31:

	 2024		2023
Cash and Cash Equivalents	\$ 5,318,599	\$	3,542,396
Certificates of Deposit	2,644,383		2,517,781
Accounts Receivable	567,091		673,643
Grants Receivable	113,728		340,442
Pledges Receivable	125,524		170,009
Investments	15,665,972		14,056,925
Endowment Spending-Rate Distributions and			
Appropriations	 595,741		583,180
Total	 25,031,038		21,884,376
Less: Agency Accounts	(13,596)		(12,043)
Less: Board-Designated Net Assets	(11,307,998)		(10,030,094)
Less: Donor Restricted Net Assets	(5,212,038)		(4,769,674)
Add Back: Pledges Receivable Due Within One Year			
that can be Used Without Restriction	 125,524		160,009
Total Financial Assets Available for General			
Expenditure	\$ 8,622,930	\$	7,232,574
•	 	<u> </u>	

Endowment funds consist of donor-restricted endowments and funds designated by the board as endowments. Income from donor-restricted endowments is restricted for specific purposes, with the exception of the amounts available for general use. Donor-restricted endowment funds are not available for general expenditure.

The Organization's board-designated endowment of \$11,307,998 and \$10,030,094 at December 31, 2024 and 2023, respectively, is subject to an annual spending rate of 5% as described in Note 13. Although management does not intend to spend from this board-designated endowment (other than amounts appropriated for general expenditure as part of our board's annual budget approval and appropriation), these amounts could be made available if necessary.

The Organization also maintains a line of credit in the amount of \$500,000, which could be drawn upon in the event of an anticipated liquidity need.

## NOTE 4 FAIR VALUE MEASUREMENTS

In determining fair value, the Organization uses various valuation approaches within the fair value measurement framework of accounting standards. Fair value measurements are determined based on the assumptions that market participants would use in pricing an asset or liability.

Accounting standards establish a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. The standards define levels within the hierarchy based on the reliability of inputs as follows:

*Level 1* – Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets.

*Level 2* – Inputs to the valuation methodology based on quoted prices for similar assets or liabilities or identical assets or liabilities in active markets, such as dealer or broker markets.

*Level 3* – Inputs to the valuation methodology are derived from valuation techniques in which one or more significant inputs or significant value drivers are unobservable such as pricing models, discounted cash flow models, and similar techniques not based on market, exchange, dealer, or broker-traded transactions, or are supported by little or no market activity.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2024 and 2023.

#### **Equities and Mutual Funds**

Equities and mutual funds are valued at the last sales price before year-end. There are no restrictions on the redemption of these funds.

## <u>Bonds</u>

Bonds are valued on a valuation model. There are no restrictions on the redemption of these funds.

#### Assets Held by the Community Foundation

Beneficial interest in assets held by Community Foundation represents amounts held at the Community Foundation for the Fox Valley Region (the Foundation) on the Organization's behalf. The Foundation invests the assets held in the fund. The Organization has used the fair value of its pro rata share of the investment pool held by the Foundation to determine the fair value of the beneficial interest. The unobservable inputs to the valuation are the underlying assets at the Foundation; therefore, these investments are classified as Level 3 assets within the fair value hierarchy.

# NOTE 4 FAIR VALUE MEASUREMENTS (CONTINUED)

The following table sets forth by level, within the fair value hierarchy, the Organization's assets carried at fair value at December 31, 2024:

	2024				
	Level 1	Level 2	Level 3	Total	
Assets:					
Equities	\$ 338,871	\$-	\$-	\$ 338,871	
Mutual Funds	14,407,774	-	-	14,407,774	
Bonds	-	727,773	-	727,773	
Assets Held by the					
Community Foundation			10,863	10,863	
Assets Presented at Fair Value	\$ 14,746,645	\$ 727,773	\$ 10,863	15,485,281	
	<u> </u>	<u> </u>	÷ .0,000	,	
Cash Equivalents				180,691	
Total				\$ 15,665,972	

The following table sets forth by level, within the fair value hierarchy, the Organization's assets carried at fair value at December 31, 2023:

	2023			
	Level 1	Level 2	Level 3	Total
Assets:				
Equities	\$ 613,341	\$-	\$-	\$ 613,341
Mutual Funds	12,907,027	-	-	12,907,027
Bonds	-	335,904	-	335,904
Assets Held by the				
Community Foundation	-	-	8,914	8,914
Assets Presented				
at Fair Value	\$ 13,520,368	\$ 335,904	\$ 8,914	13,865,186
Cash Equivalents				191,739
Total				\$ 14,056,925

## NOTE 5 PLEDGES RECEIVABLE

Pledges receivable consisted of the following at December 31:

		2024		2023
Fox West YMCA Child Care Capital Campaign	\$	-	\$	10,000
Other		125,524		160,009
Total Pledges Receivable	\$	125,524	\$	170,009
Amounts Due in: Less than One Year	¢	125,524	¢	170,009
	ψ	125,524	Ψ	170,009

## NOTE 6 PROPERTY AND EQUIPMENT

Property and equipment consisted of the following at December 31:

	2024	2023
Land and Land Improvements	\$ 9,615,800	\$ 9,509,587
Buildings	74,303,037	73,686,031
Equipment	7,250,512	6,769,230
Construction in Progress	134,098	22,633
Total, at Cost	91,303,447	89,987,481
Less: Accumulated Depreciation	(43,301,777)	(40,456,372)
Net Property and Equipment	\$ 48,001,670	\$ 49,531,109

Total depreciation expense for the years ended December 31, 2024 and 2023 was \$3,136,762 and \$2,946,832, respectively.

## NOTE 7 ACCRUED LIABILITIES

Accrued liabilities consisted of the following at December 31:

	2024		2023		2023
Payroll-Related Items	\$	458,557	-	\$	414,135
Sales Tax Payable		2,717			2,971
Agency Accounts		13,596			12,043
Health Claims		385,166			219,190
Property Tax and Other		20,796			12,866
Total Accrued Liabilities	\$	880,832		\$	661,205

#### NOTE 8 DEFERRED REVENUE

Deferred revenue consisted of the following at December 31:

	 2024		2023	
Program	\$ 842,249	-	\$	842,334
Membership	 239,396	_		191,239
Total Deferred Revenue	\$ 1,081,645		\$	1,033,573

## NOTE 9 LEASES

The Organization leases equipment for 5-year terms under long-term, noncancelable lease agreements that expire at various dates through 2027.

The following table provides quantitative information concerning the Organization's leases for the years ended December 31:

	 2024	 2023
Right-of-Use Assets	\$ 143,053	\$ 143,053
Less: Accumulated Amortization on Leases	 (71,507)	 (43,574)
Net Right-of-Use Assets	\$ 71,546	\$ 99,479
Current Liabilities	\$ 29,038	\$ 27,935
Long-Term Liabilities	 42,508	 71,544
Total Lease Liabilities	\$ 71,546	\$ 99,479
Weighted-Average Remaining Lease Term Discount Rate	2.5 Years 3.88%	3.5 Years 3.88%

A maturity analysis of annual undiscounted cash flows for lease liabilities as of December 31, 2024 is as follows:

<u>Year Ending December 31,</u>	A	mount
2025	\$	31,200
2026		31,200
2027		14,700
Total Lease Commitments		77,100
Less: Interest		(5,554)
Total	\$	71,546

## NOTE 10 LINE OF CREDIT

The Organization has a \$500,000 line of credit financing agreement with BMO Harris Bank. Interest is payable at the one-month secured overnight financing rate (SOFR) plus 2.36%. The line of credit is secured by all of the Organization's assets, has no specified due date, but is due on demand. There was no outstanding balance on the line of credit at December 31, 2024 and 2023.

## NOTE 11 LONG-TERM DEBT

Long-term debt consisted of the following at December 31:

Description	2024	2023
Promissory note due to Community First Credit Union secured by certain real estate; terms of the note require monthly principal payments in varying amounts through September 24, 2031 plus interest at 2.60%; total available credit under this note is \$6,000,000, all of which has been advanced.	\$ 5,540,527	\$ 5,716,511
Promissory note due to Community First Credit Union secured by certain real estate; terms of the note require 24 monthly installments of \$7,308 including interest at 3.00% beginning on November 11, 2024, followed by 36 monthly installments of \$8,188 including interest at 6.00% beginning on November 11, 2026, with a final payment of the remaining principal and interest due October 11, 2029.	745,899	-
Promissory note due to the Town of Greenville, Wisconsin; secured by certain real estate; terms of the note required annual principal payments in varying amounts on or before September 1 of each year; interest was payable monthly at a variable rate (6.11% at December 31, 2023).		830,000
Total	6,286,426	6,546,511
Less: Current Maturities	(247,249)	(255,984)
Long-Term Portion	\$ 6,039,177	\$ 6,290,527

## NOTE 11 LONG-TERM DEBT (CONTINUED)

Future principal requirements on long-term debt are as follows:

<u>Year Ending December 31,</u>	 Amount		
2025	\$ 247,249		
2026	252,682		
2027	253,887		
2028	262,442		
2029	683,313		
Thereafter	 4,586,853		
Total	\$ 6,286,426		

Certain notes described above are subject to performance and financial covenants. Management believes the Organization was in compliance with the applicable covenants at December 31, 2024. Interest expense was \$189,843 and \$200,106 for the years ended December 31, 2024 and 2023, respectively.

## NOTE 12 NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are restricted for the following purposes as of December 31:

	 2024	 2023
Subject to Expenditure for Specified Purpose: Programs	\$ 739,402	\$ 591,749
Subject to the Passage of Time: Pledges Receivable that are not Restricted by Donors, but which are Unavailable for Expenditures Until Due	125,524	160,009
Endowments:		
Subject to Appropriation and Expenditure when a Specified Event Occurs:		
Restricted by Donors for Programs	614,834	461,622
Subject to Endowment Spending Policy and Appropriation - Investment in Perpetuity (Including Amounts Above Original Gift Amounts of \$2,839,862 in 2024 and 2023), Which Once Appropriated, is Expendable to Support:		
Bruce B. Purdy Nature Preserve Fund	2,232,207	2,056,223
The Making Waves Swim Program Fund	500,071	500,071
Bob Brown Safety Around the Water Fund	 1,000,000	 1,000,000
Subtotal Total Endowments	 3,732,278 4,347,112	 3,556,294 4,017,916
	 4,047,112	4,017,910
Total Net Assets with Donor Restrictions	\$ 5,212,038	\$ 4,769,674

## NOTE 12 NET ASSETS WITH DONOR RESTRICTIONS (CONTINUED)

While held in perpetuity, the Bruce B. Purdy Nature Preserve Fund balance is subject to realized and unrealized gains and losses.

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or occurrence of the passage of time or other events specified by the donors as follows for the years ended December 31:

	2024		 2023
Expiration of Time Restrictions	\$	160,009	\$ 151,093
Satisfaction of Purpose Restrictions:			
Programs		1,575,354	2,135,802
Capital Improvements		-	 1,017,822
Restricted-Purpose Spending-Rate			
Distributions and Appropriations			
Programs		80,516	 -
Total Net Assets Released from Donor			
Restrictions	\$	1,815,879	\$ 3,304,717

## NOTE 13 ENDOWMENTS

The Organization's endowments consist of three funds established to support various purposes of the Organization, the Neenah Menasha Endowment Fund, the Appleton Endowment Fund, and the Bruce B. Purdy Nature Preserve Fund. The endowments consist of funds intended to function as endowments. As required by generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the board to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

#### Interpretation of Relevant Law

The board of directors has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, unless there are explicit donor stipulations to the contrary. At December 31, 2024, there were no such donor stipulations.

As a result of this interpretation, the Organization retains in perpetuity (a) the original value of initial and subsequent gift amounts (including promises to give net of discount and allowance for doubtful accounts) donated to the endowment and (b) any accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added.

## NOTE 13 ENDOWMENTS (CONTINUED)

## Interpretation of Relevant Law (Continued)

Donor-restricted amounts not retained in perpetuity are subject to appropriation for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by UPMIFA. The Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1. The duration and preservation of the fund;
- 2. The purpose of the Organization and the donor-restricted endowment fund;
- 3. General economic conditions;
- 4. The possible effect of inflation and deflation;
- 5. The expected total return from income and the appreciation of investments;
- 6. Other resources of the Organization; and
- 7. The investment policies of the Organization.

## **Return Objectives and Risk Parameters**

The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to protect principal values in terms of current dollars and, over the longer term, to increase principal values enough to offset the impact of inflation. Under an investment policy, as approved by the board of directors, the endowment assets are invested in a manner that is intended to produce results benchmarked on appropriate market indices based on the level of investment risk.

The Organization and its Affiliate expect the Neenah Menasha Endowment Fund, the Appleton Endowment Fund, and the Bruce B. Purdy Nature Preserve Fund, over time, to provide an average rate of return of approximately 5% plus inflation. The review of investment performance shall occur not less than semi-annually. Actual returns in any given year will likely vary from this amount.

## Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Organization and its Affiliate rely on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The investment policies target a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints. Asset allocations for each endowment are as follows:

Equity exposure should not exceed 85% of the total portfolio market value. Fixed income securities should not exceed 35% of the total portfolio market value, and cash reserves should not exceed 10% of the total portfolio. Hedge fund securities and other alternative assets may account for up to 20% of the total portfolio.

## NOTE 13 ENDOWMENTS (CONTINUED)

## Spending Policy

The Organization has a spending policy of appropriating up to 5% for distribution each year determined by using a three-year moving average of the total portfolio market values on December 31 of the prior fiscal years, not to exceed the three-year investment return average percentage. A distribution greater than the spending policy can only be made if approved by a majority of the board of directors.

## **Funds with Deficiencies**

From time to time, certain donor-restricted endowment funds may have fair values less than the amounts required to be maintained by donor or by law (underwater endowments). There were no underwater endowments as of December 31, 2024 and 2023.

Endowment net assets by type of fund consisted of the following at December 31:

		2024	
	Without Donor	With Donor	
	Restrictions	Restrictions	Total
Donor Restricted: Original Donor-Restricted Gift Amount Required to be Maintained in Perpetuity by Donor	\$ -	\$ 2,839,862	\$ 2,839,862
Endowment Earnings Required to be Maintained in Perpetuity by Donor	-	892,416	892,416
Accumulated Investment Gains	-	614,834	614,834
Board Designated	11,307,998	-	11,307,998
Total Funds	\$ 11,307,998	\$ 4,347,112	\$ 15,655,110
		2023	
	Without Donor	With Donor	
	Restrictions	Restrictions	Total
Donor Restricted: Original Donor-Restricted Gift Amount Required to be Maintained in			
Perpetuity by Donor Endowment Earnings Required to be	\$-	\$ 2,839,862	\$ 2,839,862
Maintained in Perpetuity by Donor	-	716,432	716,432
Accumulated Investment Gains	-	461,622	461,622
Board Designated	10,030,094	-	10,030,094
Total Funds	\$ 10,030,094	\$ 4,017,916	\$ 14,048,010

# NOTE 13 ENDOWMENTS (CONTINUED)

Changes in endowment net assets were as follows for the years ended December 31:

		2024	
	Without Donor Restrictions	With Donor Restrictions	Total
Endowment Net Assets - Beginning of Year	\$ 10,030,094	\$ 4,017,916	\$ 14,048,010
Contributions	560,818	-	560,818
Investment Returns: Investment Income Net Appreciation (Realized	308,377	128,725	437,102
and Unrealized)	895,757	350,900	1,246,657
Total Investment Returns	1,204,134	479,625	1,683,759
Appropriation of Endowment: Assets for Expenditure	(487,048)	(150,429)	(637,477)
Endowment Net Assets - End of Year	\$ 11,307,998	\$ 4,347,112	\$ 15,655,110
		2023	
	Without Donor Restrictions	With Donor Restrictions	Total
Endowment Net Assets - Beginning of Year	\$ 9,088,532	\$ 3,528,756	\$ 12,617,288
Contributions	112,946	12,613	125,559
Investment Returns: Investment Income Net Depreciation (Realized	266,121	105,610	371,731
and Unrealized)	1,027,441	424,641	1,452,082
Total Investment Returns	1,293,562	530,251	1,823,813
Appropriation of Endowment: Assets for Expenditure	(464,946)	(53,704)	(518,650)
Endowment Net Assets - End of Year	<u>\$ 10,030,094</u>	\$ 4,017,916	\$ 14,048,010

#### NOTE 14 RETIREMENT PLAN

The Organization and its Affiliate participate in the National Young Men's Christian Association Retirement Plan and are contributing 12% of eligible salaries and hourly wages. Total contribution expense totaled \$1,174,679 and \$1,055,829 for the years ended December 31, 2024 and 2023, respectively.

## NOTE 15 UNEMPLOYMENT COMPENSATION DEPOSIT

The Organization is self-funded for state unemployment compensation purposes. In accordance with state laws and regulations, letters of credit in the amount of \$337,213 in favor of the Wisconsin unemployment reserve fund were maintained for the years ended December 31, 2024 and 2023.

## NOTE 16 SELF-FUNDED INSURANCE

The Organization provides health, dental, and vision benefits to employees and their dependents through self-funded health plans. The plans are administered by a third party and maintain an excess loss policy of \$50,000 per employee per year, with an aggregate maximum limit of \$2,479,042 and \$2,310,849 as of December 31, 2024 and 2023, respectively.

Under its self-funded insurance plan, the Organization accrues an estimated liability based on claims filed subsequent to year-end and an additional amount for incurred but not yet reported claims based on prior experience. Accruals for such costs of \$385,166 and \$219,190 were included in accrued expenses at December 31, 2024 and 2023, respectively. Claims payments based on actual claims ultimately filed could differ materially from these estimates.

## NOTE 17 CONDITIONAL PROMISE TO GIVE

During the year ended December 31, 2024, the Organization was notified of a conditional contribution in the amount of \$570,671. The Organization will receive the contribution if the fundraising campaign held by the donor is successful. The contribution has not been recognized in the accompanying consolidated statements of activities due to its conditional nature.

## NOTE 18 SIGNIFICANT ESTIMATES AND CONCENTRATIONS

Generally accepted accounting principles require disclosure of information about certain significant estimates and current vulnerabilities due to certain concentrations. In addition to the allowance for uncollectible promises to give and the self-funded insurance liability discussed above, these matters included the following:

The Organization maintains cash balances at several institutions. Deposits are insured by the Federal Deposit Insurance Corporation up to \$250,000. As of December 31, 2024 and 2023, the Organization had balances in excess of federally insured limits; however, management believes the risk of loss is low based on the quality of the entities holding these balances.

## NOTE 19 RELATED PARTIES

The Organization purchased products and services totaling \$-0- and \$131,866 during the years ended December 31, 2024 and 2023, respectively, from businesses represented by members of the board of directors. In addition, contributions from members of the board of directors totaled \$64,689 and \$97,389 during the years ended December 31, 2024 and 2023, respectively.



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